

## FAMILIES & SOCIAL CARE DIRECTORATE SUMMARY JANUARY 2011-12 FULL MONITORING REPORT

### 1. FINANCE

#### 1.1 REVENUE

1.1.1 All changes to cash limits are in accordance with the virement rules contained within the constitution, with the exception of those cash limit adjustments which are considered “technical adjustments” ie where there is no change in policy, including:

- Allocation of grants and previously unallocated budgets where further information regarding allocations and spending plans has become available since the budget setting process.
- Cash limits have been adjusted since the last full monitoring report to reflect:
  - the removal of contingency held against the ending of Social Care Reform Grant following agreement to the use of the £16.226m NHS funding for Social Care. This contingency has been transferred to the Financing Items budgets within the Finance & Business Support portfolio
  - and a number of other technical adjustments to budget.
- The inclusion of new 100% grants (ie grants which fully fund the additional costs) awarded since the budget was set. These are detailed in Appendix 1 of the executive summary, and include £3.775m additional health funding for winter pressures, which has been added to both gross and income budgets within the Other Adult Services budget line.

1.1.2 **Table 1** below details the revenue position by A-Z budget line:

Budget Book Heading	Cash Limit			Variance			Comment
	G	I	N	G	I	N	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	
<b>Adult Social Care &amp; Public Health portfolio</b>							
Strategic Management & Directorate Support Budgets	9,898	-755	9,143	52	-182	-130	
<u>Adults &amp; Older People:</u>							
<b>- Direct Payments</b>							
- Learning Disability	10,187	-736	9,451	-920	313	-607	Activity below budget level; income charge lower than budget
- Mental Health	732		732	-173	0	-173	activity below the level budgeted for
- Older People	6,159	-665	5,494	-392	41	-351	Unit cost below budgeted level
- Physical Disability	8,248	-353	7,895	31	-41	-10	
<b>Total Direct Payments</b>	<b>25,326</b>	<b>-1,754</b>	<b>23,572</b>	<b>-1,454</b>	<b>313</b>	<b>-1,141</b>	
<b>- Domiciliary Care</b>							
- Learning Disability	7,603	-1,454	6,149	-1,255	76	-1,179	Activity below affordable level
- Mental Health	898	0	898	-362	0	-362	Activity below affordable level
- Older People	46,554	-11,925	34,629	-2,644	1,466	-1,178	Activity below affordable level for both P&V and In-House; average unit income below budgeted level
- Physical Disability	7,684	-539	7,145	-126	47	-79	
<b>Total Domiciliary Care</b>	<b>62,739</b>	<b>-13,918</b>	<b>48,821</b>	<b>-4,387</b>	<b>1,589</b>	<b>-2,798</b>	

Budget Book Heading	Cash Limit			Variance			Comment
	G	I	N	G	I	N	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	
<b>- Nursing &amp; Residential Care</b>							
- Learning Disability	75,524	-23,389	52,135	3,467	-1,232	2,235	Activity & unit cost in excess of affordable level. Increased income from increased activity
- Mental Health	6,737	-846	5,891	123	235	358	Unit cost higher than affordable; Increase in Section 117 clients
- Older People - Nursing	45,547	-22,070	23,477	115	-263	-148	Activity in excess of budget level; lower unit cost; release of provision & unrealised creditors from balance sheet
- Older People - Residential	88,184	-36,594	51,590	-3,384	1,771	-1,613	Activity below affordable level; Modernisation strategy leading to gross savings & reduced income; release of provision & unrealised creditors from balance sheet
- Physical Disability	12,305	-1,786	10,519	1,054	22	1,076	Activity in excess of budget level
<b>Total Nursing &amp; Residential Care</b>	<b>228,297</b>	<b>-84,685</b>	<b>143,612</b>	<b>1,375</b>	<b>533</b>	<b>1,908</b>	
<b>- Supported Accommodation</b>							
- Learning Disability	31,227	-18,857	12,370	-580	-173	-753	Unit cost below affordable level; activity in excess of budget
- Physical Disability/Mental Health	1,313	-255	1,058	968	-104	864	activity in excess of affordable level
<b>Total Supported Accommodation</b>	<b>32,540</b>	<b>-19,112</b>	<b>13,428</b>	<b>388</b>	<b>-277</b>	<b>111</b>	
<b>- Other Services for Adults &amp; Older People</b>							
- Contributions to Vol Orgs	14,912	-902	14,010	-262	-29	-291	Recommissioning strategies
- Day Care							
- Learning Disability	13,274	-284	12,990	-311	57	-254	Efficiencies; reduced client numbers
- Older People	3,926	-157	3,769	-374	2	-372	Recommissioning strategies
- Physical Disability/Mental Health	1,302	-1	1,301	-69	1	-68	
<b>Total Day Care</b>	<b>18,502</b>	<b>-442</b>	<b>18,060</b>	<b>-754</b>	<b>60</b>	<b>-694</b>	
- Other Adult Services	33,879	-28,165	5,714	162	452	614	Reduced provision of meals; increased OT equipment
<b>Total Other Services for A&amp;OP</b>	<b>67,293</b>	<b>-29,509</b>	<b>37,784</b>	<b>-854</b>	<b>483</b>	<b>-371</b>	
<b>- Intermediate Services</b>							
- Assessment of Vulnerable Adults & Older People	40,912	-3,361	37,551	-1,672	225	-1,447	Vacancy management; uncommitted funding; reduced recharges to health
<b>Total ASC&amp;PH portfolio</b>	<b>467,005</b>	<b>-153,094</b>	<b>313,911</b>	<b>-6,552</b>	<b>2,684</b>	<b>-3,868</b>	

### 1.1.3 Major Reasons for Variance: *[provides an explanation of the 'headings' in table 2]*

Table 2, at the end of this section, details all forecast revenue variances over £100k. Each of these variances is explained further below:

#### **Adult Social Care & Public Health portfolio:**

**Overall forecast net under spend of £3,868k (-£6,552k gross and +£2,684k income), details of those variances, in excess of £100k, are detailed below.**

#### 1.1.3.10 **Strategic Management & Directorate Support Budgets (including safeguarding) -£130k (+£52k gross, -£182k income)**

Both the gross and income variances on this heading are due to many minor variances, all below £100k, but with the cumulative effect of £52k gross pressure and £182k over-recovery of income.

#### 1.1.3.11 **Direct Payments: -£1,141k (-£1,454k gross, +£313k income)**

##### a. Learning Disability -£607k (-£920k gross, +£313k income)

The forecast under spend against the gross service line of £920k is generated as a result of the forecast activity weeks being 1,187 (-£257k) lower than the affordable, coupled with a forecast unit cost being lower than the affordable by £20.28 (-£863k). There is a pressure against one-offs of £219k, due to the number of one-off payments being greater than that afforded in the budget. The remaining variance is against payments to carers.

This service is forecasting an under recovery of income of £313k, because the actual average unit income being charged is £6.91 (+£297k) lower than the budgeted level, plus a minor variance due to the reduced level of activity.

##### b. Mental Health -£173k (gross)

The forecast number of weeks of care provided is 3,027 lower than anticipated generating a forecast under spend of £171k. There is a minor saving against price, and also a minor pressure in relation to one-off payments, for example for equipment, which make the total saving £173k

##### c. Older People -£351k (-£392k gross, +£41k income)

This budget line is forecast to underspend by £392k on gross expenditure. The number of weeks of care provided is forecast to be 266 fewer than budgeted, generating a saving of £33k, in addition the unit cost is lower than budgeted by £11.43, therefore generating an under spend of £512k. There is also a gross pressure of £139k due to the number one-off payments being in excess of the level budgeted. The remaining gross variance is due to payments to carers.

#### 1.1.3.12 **Domiciliary Care: -£2,798k (net), (Gross -£4,387k, Income +£1,589k)**

##### a. Learning Disability -£1,179k (-£1,255k gross, +£76k income)

The overall forecast is an under spend against gross of £1,255k, coupled with an under recovery of income of £76k. The number of hours is forecast to be 195,106 lower than the affordable level, generating a £2,715k forecast under spend. The actual unit cost is £3.40 higher than the affordable level, increasing the forecast by £1,382k. The remaining variance of +£78k against gross, is comprised of many smaller variances including Extra Care Sheltered Housing and Independent Living Service (ILS).

##### b. Mental Health -£362k gross

There is a gross underspend forecast of £362k. Forecast hours are 22,580 below the affordable level, creating an under spend of £385k, whilst the unit cost is forecast to be £0.42 higher than affordable, which reduces this saving by £23k.

##### c. Older People -£1,178k (-£2,644k gross, +£1,466k income)

The overall forecast is an under spend against gross of £2,644k, coupled with an under recovery of income of £1,466k. The number of hours is forecast to be 12,427 lower than the affordable hours generating a £185k forecast underspend. The actual unit cost is £0.59 lower than the affordable level, increasing that initial forecast underspend by a further £1,413k.

The Kent Enablement at Home (KEaH), in house service is forecasting a gross underspend of £674k, which is the cumulative effect of less hours of service than budgeted being forecast, and resultant savings in staffing costs. A saving of £307k is also forecast against block domiciliary

contracts, as a result of savings on non-care related costs, and where negotiations to have an element of unused hours refunded has been successful.

Within this budget line is a forecast of £447k of unachievable savings, however this is fully offset by other funds which have been uncommitted. Of this £447k, £100k relates to the domiciliary enhanced procurement element as a result of a delay in notice being served to contractors, with the remainder relating to the delay in implementing the revised charging policy.

The remaining gross variance comprises several smaller variances below £100k, including enablement, provisions for bad debt and extra care housing.

The reduction in activity is forecast to yield an under recovery of income of £50k, this is coupled with a slight reduction in actual average unit charge, which generates a further £1,536k income pressure, offset by several small income over-recoveries including extra care housing and enablement.

d. Physical Disability -£79k (-£126k gross, +£47k income)

The gross variance is caused by the forecast of 59,344 hours below affordable level, creating a £833k saving, this is offset by a unit cost variance £1.26 greater than affordable, causing a pressure of £696k. The remaining gross pressure, and income variance is due to variances on a number of other lines in this heading, all below £100k.

1.1.3.13 Nursing & Residential Care: +£1,908k (net), (Gross +£1,375k, Income +£533k)

a. Learning Disability +£2,235k (+£3,467k gross, -£1,232k income)

The overall forecast for residential care is a pressure on gross of £3,467k, partially offset by an over recovery of income of -£1,232k, giving a net pressure of £2,235k. The number of client weeks provided is forecast to be 2,067 higher than the affordable level at a cost of £2,576k. As detailed within section 2.8.1, the forecast activity for this service is based on known individual clients, by individual periods of service, including provisional and transitional clients. (Provisional clients are those who may move from domiciliary/direct payments to residential as a result of deterioration in their condition/personal requirements, as well as clients already in receipt of residential care, but whose personal/financial circumstances deteriorate). The activity trend to date may appear to be low when considered alongside the forecast, in some cases this is as a result of timing differences between when the clients are added into SWIFT (the client activity system), compared to the inclusion within the financial forecast, which maybe as a result of disputes or independent contract negotiations. In addition, there is expected to be increased take-up in the final quarter of the year. The actual unit cost is £1,246.05, which is £16.86 higher than the affordable level and creates a pressure of £649k.

There are also variances on the preserved rights lines, where activity is forecast to be 4,265 weeks lower than affordable. This reduction in activity creates a saving of £3,771k, however the unit cost is more than afforded, resulting in a pressure of £3,877k.

The remaining gross variance of +£136k comprise numerous individual variances below £100k. This includes in-house provision as a result of providing additional 1 to 1 support, minor variances on Registered Nursing Care Contribution (RNCC), and on agency staff required to cover sickness at in-house provision, as well as replacement costs of essential equipment at units.

The additional forecast client weeks for residential care add £843k of income, and the actual income per week is higher than the expected level by £14.15 which generates a further over-recovery in income of £545k.

The reduction in client weeks compared to affordable for preserved rights residential care cause a loss of £1,151k of income, and the actual income per week is higher than the expected level by £29.81 which generates an over-recovery in income of £1,000k.

The remaining income variance of +£5k is related to in house provision and RNCC.

Also, within this budget line is a forecast of £1,196k of unachievable procurement savings as a result of a delay in notice being served to contractors, however this is fully offset by other funds which have been uncommitted.

b. Mental Health +£358k (+£123k gross, +£235k income)

The forecast for residential care is a gross pressure of £123k and an under-recovery of income of £235k, leaving a net pressure of £358k. The forecast number of weeks of care is 91 lower than the affordable level giving a saving of £51k. The actual unit cost is £11.73 higher than the affordable level, which creates a pressure of £114k. There are also minor gross variances on preserved rights and on RNCC. The forecast also assumes a significant under-recovery in income of £226k due to the continual increasing proportion of clients falling under the Section 117 legislation which means that they do not contribute to the cost of their care. There are also small income variances on Preserved Rights.

c. Older People- Nursing -£148k (+£115k gross, -£263k income)

There is a forecast pressure of £115k on gross and an over recovery of income of £263k, leaving a net underspend of £148k. The forecast level of client weeks is 3,619 higher than the affordable level, at a forecast pressure of £1,684k. The unit cost is currently forecast to be £13.36 lower than budget, which gives a forecast under spend of £1,034k. There is also -£540k due to a release of a provision and unrealised creditors following a review of the balance sheet. The remaining gross variance is related to minor variances on preserved rights and RNCC.

The increased activity has resulted in a forecast over recovery of income of £628k, offset by a reduction in the average unit income being charged which reduces the position by £399k. The remaining income variance is related to minor variances on preserved rights and RNCC.

d. Older People- Residential -£1,613k (-£3,384k gross, +£1,771k income)

This service is reporting a gross under spend of £3,384k, along with an under recovery of income of £1,771k. The forecast level of client weeks is 6,419 lower than the affordable levels, which generates a forecast under spend of £2,513k. The unit cost is also £3.32 higher than the affordable levels causing a £530k pressure. Of the remaining forecast gross variance, -£480k reflects the savings against the In-house provision, including Integrated Care centres (ICC), which are beginning to filter through, as part of the Modernisation Strategy. In addition there is -£599k which is due to a release of a provision and unrealised creditors following a review of the payments that have been requested relating to outstanding invoices for 2010-11 and -£230k because the profile of early retirement costs from the closure of homes under the Modernisation Strategy is falling later than expected (i.e. in 2012-13).

The remaining variance comprises a number of smaller variances below £100k.

On the income side, the reduction in activity results in a £1,150k shortfall in income, however this is offset by a higher than budgeted average unit income being charged which has reduced this shortfall by £374k. In addition, there is a forecast under recovery of income of £1,037k for the In-house service & ICCs, mainly due to less permanent clients being placed in the homes because of the OP Modernisation Strategy. The remaining income variance comprises a number of smaller variances below £100k

We continue to expect some volatility in the forecast against this service line this year because of the impact of the Modernisation agenda.

e. Physical Disability + £1,076k (+£1,054k gross, +£22k income)

A gross pressure of £1,054k, along with an under recovery of income of £22k, is reported for this budget. The forecast level of client weeks of service is 1,335 higher than the affordable level, giving a forecast pressure of £1,140k. The forecast unit cost is currently £18.65 lower than the affordable level, which reduces that pressure by £226k. In addition, a +£140k forecast pressure relates to the Preserved Rights service, where the forecast client weeks of service are currently 153 higher than the affordable level.

The additional activity is forecast to increase income by £137k, however the forecast weekly income is £14.92 lower than budgeted resulting in an under recovery of £181k. There are also minor income variances on preserved rights and RNCC.

1.1.3.14 **Supported Accommodation: +£111k(net), (Gross +£388k Income -£277k)**

a. Learning Disability -£753k (-£580k gross, -£173k income)

A gross under spend of £580k, coupled with an over recovery of income of £173k generates the above net forecast variance. The forecast level of client weeks is 532 higher than the affordable levels generating a £521k forecast pressure. The gross unit cost is currently forecast to be

£33.35 lower than the affordable level, which generates a £1,007k forecast under spend. The forecast also includes a £170k addition to the Social Care costs reserve, for potential liabilities relating to ordinary residence, the remaining gross variances totalling -£264k are each less than £100k, across other services including group homes, link placements and resource centres.

The increased activity creates a minor over recovery of income; however the average unit income is higher than budgeted, so creates an over-recovery of income of £123k. The remaining income variance is on several service lines under this heading, each below £100k

Within this budget line is a forecast of £208k of unachievable procurement savings as a result of delays in negotiations with Providers, however this is fully offset by other funds which are uncommitted.

b. Physical Disability/Mental Health +£864k (+£968k gross, -£104k income)

For the physical disability client group the forecast level of client weeks is 708 higher than the affordable level of weeks, creating a pressure of £569k, coupled with a slightly lower than affordable unit cost level which creates a minor £46k saving.

There is also a minor over recovery of income.

For the mental health client group the forecast level of client weeks is 1,724 higher than the affordable level, generating a forecast pressure of £573k, offset by a variance in price of -£128k, caused by the unit cost being £63 lower than budgeted. There is also a small over recovery in income for this client group.

1.1.3.15 **Other Services for Adults & Older People**

a. Contributions to Voluntary Organisations -£291k (-£262k gross, -£29k income)

As part of the ongoing drive to deliver more self directed support through Direct Payments & Personal Budgets, various contracts with voluntary organisations are currently being reviewed/re-negotiated or re-commissioned. We are currently working in conjunction with District Partnership Groups to continue to provide the service, but in a different way. The current overall effect of this is a forecast saving on the gross budget of £262k. The slight over recovery of income is due to an overall increase in Health funding.

b. Day Care -£694k (-£754k gross, +£60k income)

As a result of a culmination of a reduction in staffing levels against Learning Disability Day Services, improved data quality which has enabled efficiencies to be made in the provision of day care and clients ceasing to take up the service, this generates a forecast saving of £280k. A further £343k forecast gross saving relates to a number of re-commissioning strategies for both the in-house and independently provided services, mainly across the Older People client group. The remaining variance is due to a number of minor variances across all clients groups, separate to the reasons above, all of which are below £100k.

c. Other Adult Services +£614k (+£162k gross, +£452k income)

There is a forecast under spend related to the provision of meals, where the volume of meals continues to fall creating a gross underspend of £415k and a £440k under recovery of income.

There is also an overspend relating to the Occupational Therapy unit of £418k, which relates to the provision of equipment being above the budgeted level.

The remaining variances, including a total of +£159k on gross and +£12k on income are due to minor variances, all below £100k, across many different services within this budget line.

1.1.3.16 **Intermediate Services - Assessment of Vulnerable Adults & Older People: -£1,447k (-£1,672k gross, +£225k income)**

The Mental Health assessment & related (A&R) service contributes approximately £1,025k towards this forecast under spend as a result of both vacancy management through continuing to hold posts vacant and delaying any recruitment process pending the outcome of the internal restructure that is currently underway, alongside an historical difficulty in recruiting qualified social work staff. These gross variances are partially offset by a forecast reduction in income, totalling £180k, as 3 of these vacant posts were previously funded by health. There are some other minor income variances totalling +£45k.

In addition to this is £565k of the forecast under spend on gross is the Directorate's prudence in holding back unallocated funding in order to offset other pressures within the directorate. The remainder of the gross variance is due to a number of minor variances totalling -£82k.

**Table 2: REVENUE VARIANCES OVER £100K IN SIZE ORDER**

(shading denotes that a pressure has an offsetting saving, which is directly related, or vice versa)

Pressures (+)			Underspends (-)		
portfolio		£000's	portfolio		£000's
ASCPH	Residential - Learning Disability Gross - Preserved rights unit cost above affordable level	+3,877	ASCPH	Residential - Learning Disability Gross - Preserved rights weeks of care lower than budgeted	-3,771
ASCPH	Residential - Learning Disability Gross - Forecast weeks of care higher than budgeted	+2,576	ASCPH	Domiciliary - Learning Disability Gross - Forecast activity below affordable level	-2,715
ASCPH	Nursing - Older People Gross - Forecast weeks of care higher than budgeted	+1,684	ASCPH	Residential - Older People Gross - Activity forecast below budgeted level	-2,513
ASCPH	Domiciliary - Older People Income - Average income below affordable level	+1,536	ASCPH	Domiciliary - Older People Gross - Forecast unit cost below affordable level	-1,413
ASCPH	Domiciliary - Learning Disability Gross - Forecast unit cost above affordable level	+1,382	ASCPH	Residential - Learning Disability Gross - Uncommitted funding held to offset unachievable savings	-1,196
ASCPH	Residential - Learning Disability Gross - Unachievable procurement savings	+1,196	ASCPH	Nursing - Older People Gross - Unit cost lower than budgeted	-1,034
ASCPH	Residential - Learning Disability Income - Preserved rights weeks of care lower than budgeted	+1,151	ASCPH	Assessment of Vulnerable Adults - Gross - Staffing savings	-1,025
ASCPH	Residential - Older People Income - Activity forecast below budgeted level	+1,150	ASCPH	Supported Accommodation - Learning Disability Gross - Unit cost below the level afforded in the budget	-1,007
ASCPH	Residential - Physical Disability Gross - Activity above affordable level	+1,140	ASCPH	Residential - Learning Disability Income - Preserved rights average unit income above budgeted level	-1,000
ASCPH	Residential - Older People Income - Loss of income related to Modernisation Strategy (as fewer clients placed in-house)	+1,037	ASCPH	Direct Payments - Learning Disability Gross - Unit cost below affordable level	-863
ASCPH	Domiciliary - Physical Disability Gross - Unit cost above affordable level	+696	ASCPH	Residential - Learning Disability Income - Forecast weeks of care higher than budgeted	-843
ASCPH	Residential - Learning Disability Gross - Unit cost in excess of affordable level	+649	ASCPH	Domiciliary - Physical Disability Gross - Forecast activity below affordable level	-833
ASCPH	Supported Accommodation - Mental Health Gross - Activity in excess of budgeted level	+573	ASCPH	Domiciliary - Older People Gross - savings at Kent Enablement at Home as a result of forecast activity below budgeted level	-674
ASCPH	Supported Accommodation - Physical Disability Gross - Activity in excess of budgeted level	+569	ASCPH	Nursing - Older People Income - Forecast weeks of care higher than budgeted	-628
ASCPH	Residential - Older People Gross - Unit cost above affordable level	+530	ASCPH	Residential - Older People Gross - Release of provision & unrealised creditors following review of balance sheet	-599

Pressures (+)			Underspends (-)		
portfolio		£000's	portfolio		£000's
ASCPH	Supported Accommodation - Learning Disability Gross - Activity above affordable level	+521	ASCPH	Assessment of Vulnerable Adults - Gross - prudent holding back of unallocated funding to offset other pressures within directorate	-565
ASCPH	Other Adult Services Income - provision of meals below affordable level	+440	ASCPH	Residential - Learning Disability Income - Average unit income in excess of budgeted level	-545
ASCPH	Other Adult Services Gross - Increased provision of Occupational Therapy equipment	+418	ASCPH	Nursing - Older People Gross - Release of provision & unrealised creditors following review of balance sheet	-540
ASCPH	Nursing - Older People Gross - Reduction in average unit income charged	+399	ASCPH	Direct Payments - Older People Gross - Unit cost below affordable level	-512
ASCPH	Domiciliary - Older People Gross - Unachievable savings due to delay in revised charging policy	+347	ASCPH	Residential - Older People Gross - Savings related to Modernisation Strategy in excess of budgeted savings	-480
ASCPH	Direct Payments - Learning Disability Income - Average unit charge below budgeted level	+297	ASCPH	Domiciliary - Older People Gross - Uncommitted funding held to offset unachievable savings	-447
ASCPH	Residential - Mental Health Income - Increased number of Section 117 clients who do not contribute to costs	+226	ASCPH	Other Adult Services Gross - provision of meals below affordable level	-415
ASCPH	Direct Payments - Learning Disability Gross - Number of one-off payments in excess of budgeted level	+219	ASCPH	Domiciliary - Mental Health Gross - Forecast activity below affordable level	-385
ASCPH	Supported Accommodation - Learning Disability Gross - Unachievable procurement savings	+208	ASCPH	Residential - Older People income - average unit charge above budgeted level	-374
ASCPH	Residential - Physical Disability Income - Average unit income charge below budgeted level	+181	ASCPH	Day Care - Older People Gross - Recommissioning Strategies	-343
ASCPH	Assessment of Vulnerable Adults - Income - Reduced recharges to health due to staffing vacancies	+180	ASCPH	Domiciliary - Older People Gross - saving on block contracts (refund of unused hours of care)	-307
ASCPH	Supported Accommodation - Learning Disability Gross - tfr to reserves for potential liabilities relating to ordinary residence	+170	ASCPH	Day Care - Learning Disability Gross - Efficiencies in staffing and provision together with reduced take up of service	-280
ASCPH	Residential - Physical Disability Gross - Preserved Rights Activity above affordable level	+140	ASCPH	Contributions to Voluntary Organisations - Gross - Recommissioning Strategies	-262
ASCPH	Direct Payments - Older People Gross - Number of one-off payments in excess of budgeted level	+139	ASCPH	Direct Payments - Learning Disability Gross - Forecast weeks of care below affordable level	-257
ASCPH	Residential - Mental Health Gross - Unit cost in excess of affordable level	+114	ASCPH	Residential - Older People gross - profile of early retirement costs from the closure of homes under Modernisation Strategy falling later than anticipated	-230

Pressures (+)			Underspends (-)		
portfolio		£000's	portfolio		£000's
ASCPH	Domiciliary - Older People Gross - Unachievable savings connected to enhanced procurement delays	+100	ASCPH	Residential - Physical Disability Gross - Unit cost below that afforded in the budget	-226
			ASCPH	Supported Accommodation - Learning Disability Gross - Uncommitted funding held to offset unachievable savings	-208
			ASCPH	Domiciliary - Older People Gross - Forecast activity below affordable level	-185
			ASCPH	Direct Payments - Mental Health Gross - Forecast weeks of care below affordable level	-171
			ASCPH	Residential - Physical Disability Income - Activity above affordable level	-137
			ASCPH	Supported Accommodation - Mental Health Gross - Unit cost below the budgeted level	-128
			ASCPH	Supported Accommodation - Learning Disability Income - Average unit charge above budgeted level	-123
		+23,845			-27,234

#### 1.1.4 Actions required to achieve this position

*eg Management Action achieved to date including vacancy freeze, changes to assessment criteria etc.*

The forecast presented assumes the Good Practice Guidelines adopted within the directorate are being adhered to and it is felt that this has assisted Adult's Services to report a position within cash limit this year.

#### 1.1.5 Implications for MTFP:

The recently approved 2012-15 MTFP has addressed the significant pressures reported in the current year on specialist children's services.

Work has also been completed to establish the demographic pressures now anticipated in the medium term for adult social care compared to previous estimates, and the recently approved MTFP has been amended accordingly, although this is likely to need further refinement in light of the latest numbers.

#### 1.1.6 Details of re-phasing of revenue projects:

No revenue projects have been identified for re-phasing.

**1.1.7 Details of proposals for residual variance:** *[eg roll forward proposals; mgmt action outstanding]*

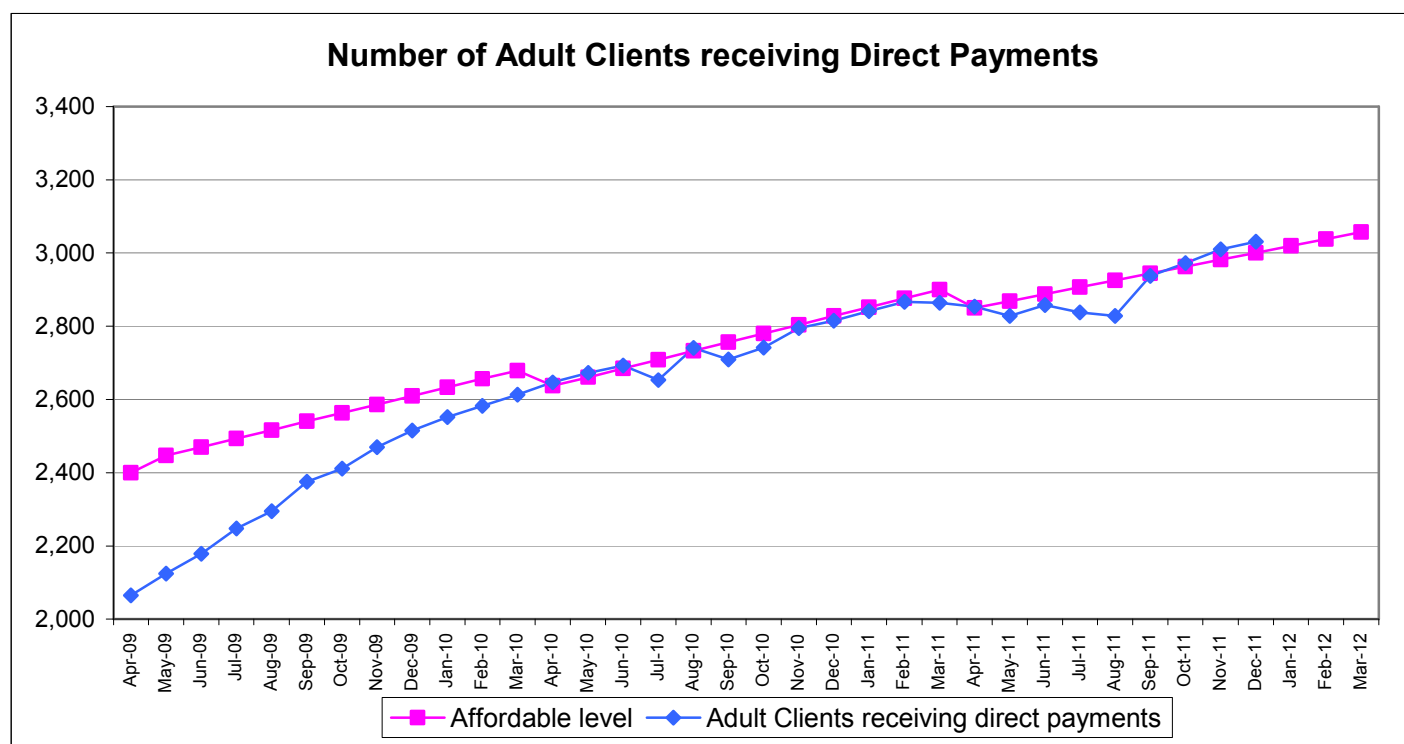
*This section should provide details of the management action outstanding, as reflected in the assumed management action figure reported in table 1 and details of alternative actions where savings targets are not being achieved.*

Work is ongoing within Adult Social Services to finalise the treatment of both NHS support for social care and the recently approved winter pressure funding.

## 2. KEY ACTIVITY INDICATORS AND BUDGET RISK ASSESSMENT MONITORING

### 2.6 Direct Payments – Number of Adult Social Care Clients receiving Direct Payments (DPs):

	2009-10		2010-11		2011-12	
	Affordable Level	Adult Clients receiving Direct Payments	Affordable Level	Adult Clients receiving Direct Payments	Affordable Level	Adult Clients receiving Direct Payments
April	2,400	2,065	2,637	2,647	2,850	2,854
May	2,447	2,124	2,661	2,673	2,869	2,828
June	2,470	2,179	2,685	2,693	2,888	2,858
July	2,493	2,248	2,709	2,653	2,906	2,838
August	2,516	2,295	2,733	2,741	2,925	2,828
September	2,540	2,375	2,757	2,710	2,944	2,937
October	2,563	2,411	2,780	2,742	2,963	2,972
November	2,586	2,470	2,804	2,795	2,982	3,010
December	2,609	2,515	2,828	2,815	3,001	3,031
January	2,633	2,552	2,852	2,841	3,019	
February	2,656	2,582	2,876	2,867	3,038	
March	2,679	2,613	2,900	2,864	3,057	

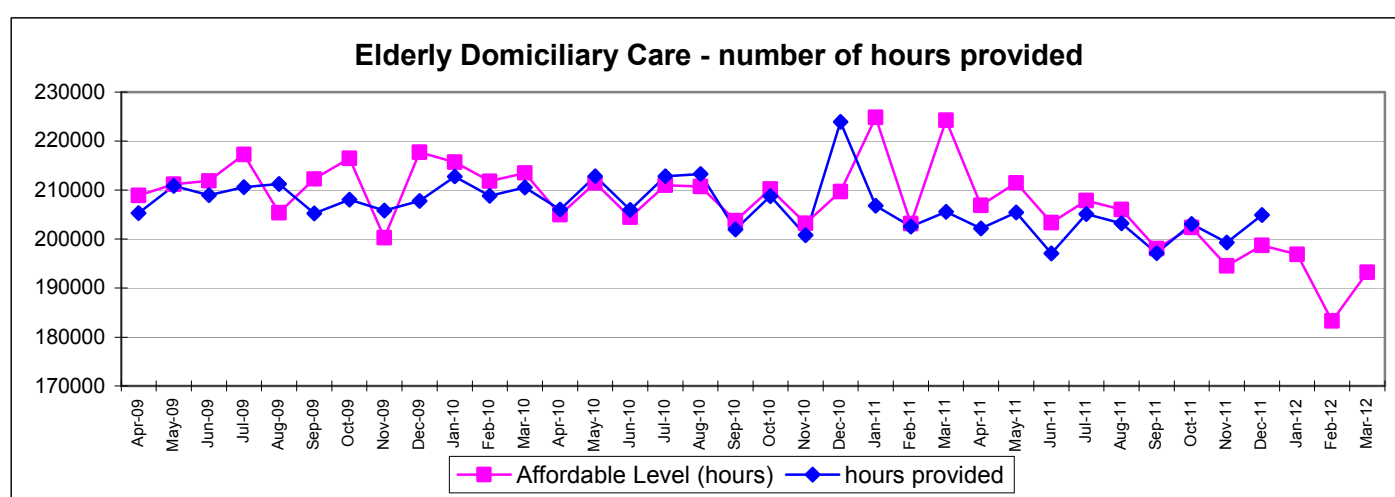
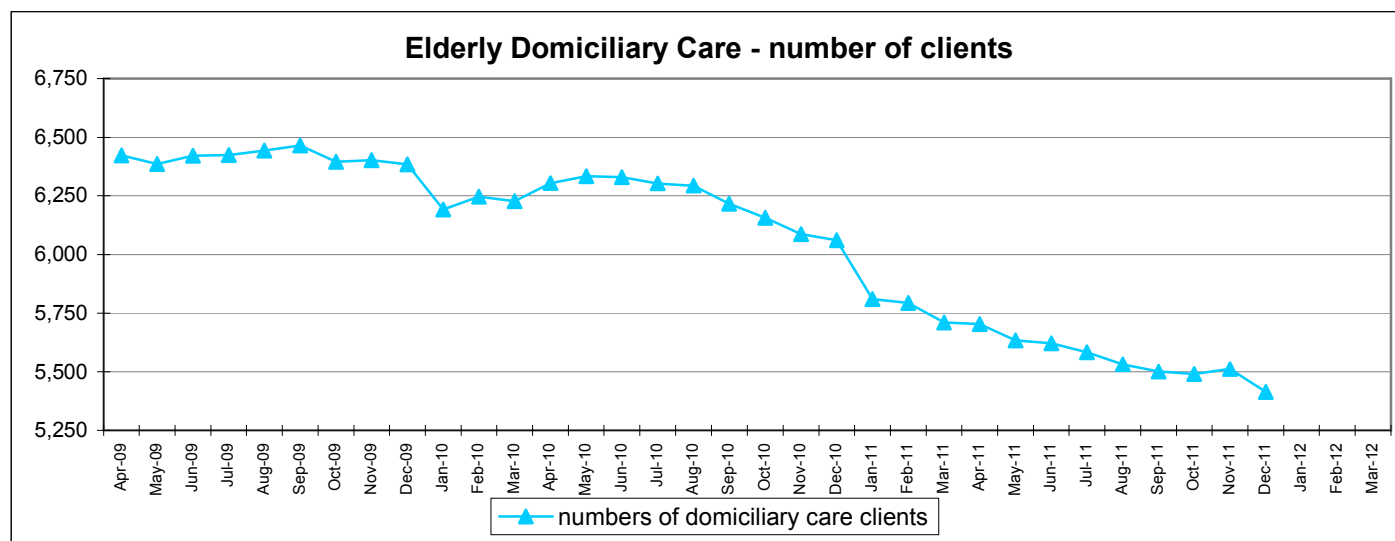


#### Comments:

- The activity being reported is the long term clients in receipt of direct payments as at the end of the month plus any one off payments during the year. The drive to implement personalisation and allocate personal budgets has seen continued increases in direct payments over the years. There will be other means by which people can use their personal budgets and this may impact on the take up of direct payments, we believe we may be seeing the beginning of this effect, since in the first few months of this financial year, client numbers appear to levelling out, although the number of one-off payments is skewing the analysis.

## 2.7.1 Elderly domiciliary care – numbers of clients and hours provided:

	2009-10			2010-11			2011-12		
	Affordable level (hours)	hours provided	number of clients	Affordable level (hours)	hours provided	number of clients	Affordable level (hours)	hours provided	number of clients
April	208,869	205,312	6,423	204,948	205,989	6,305	206,859	202,177	5,703
May	211,169	210,844	6,386	211,437	212,877	6,335	211,484	205,436	5,634
June	211,897	208,945	6,422	204,452	205,937	6,331	203,326	197,085	5,622
July	217,289	210,591	6,424	210,924	212,866	6,303	207,832	205,077	5,584
August	205,354	211,214	6,443	210,668	213,294	6,294	206,007	203,173	5,532
September	212,289	205,238	6,465	203,708	201,951	6,216	198,025	197,127	5,501
October	216,491	208,051	6,396	210,155	208,735	6,156	202,356	203,055	5,490
November	200,292	205,806	6,403	203,212	200,789	6,087	194,492	199,297	5,511
December	217,749	207,771	6,385	209,643	223,961	6,061	198,704	204,915	5,413
January	215,686	212,754	6,192	224,841	206,772	5,810	196,879		
February	211,799	208,805	6,246	203,103	202,568	5,794	183,330		
March	213,474	210,507	6,227	224,285	205,535	5,711	193,222		
<b>TOTAL</b>	<b>2,542,358</b>	<b>2,505,838</b>		<b>2,521,376</b>	<b>2,501,274</b>		<b>2,402,516</b>	<b>1,817,342</b>	



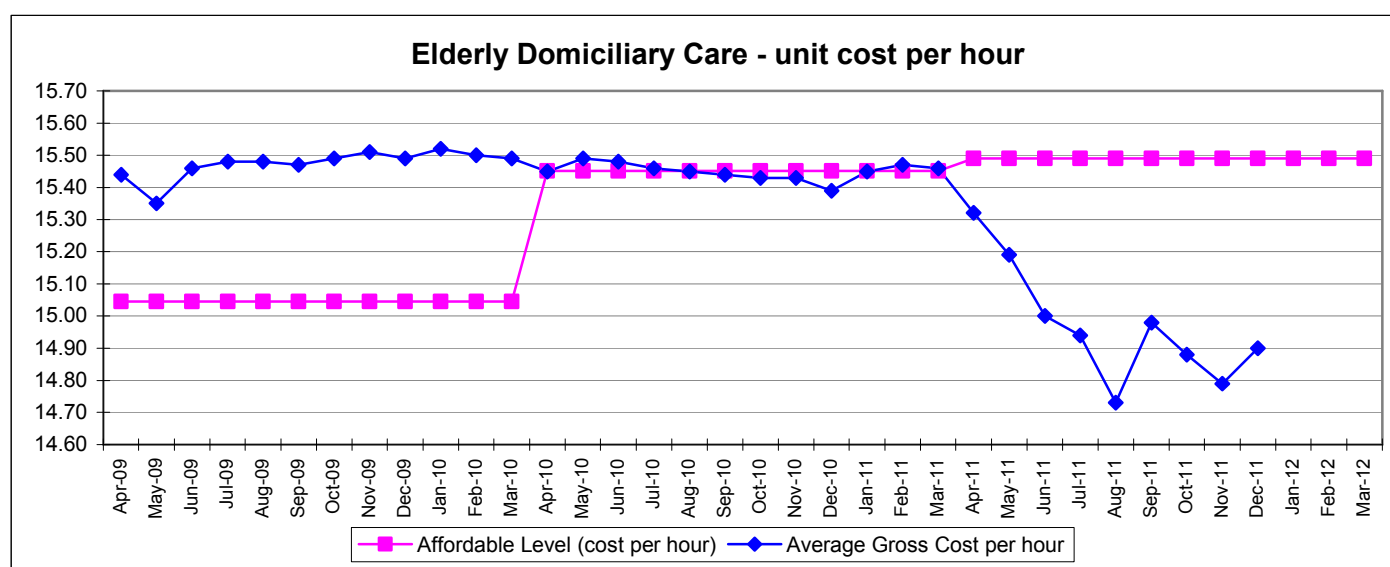
## Comment:

- Figures exclude services commissioned from the Kent Enablement At Home Service.
- Affordable levels were changed slightly in quarter 2 to include the release of a provision and some rolled forward grant funding from 2010-11 which is now being used to fund activity.
- Affordable levels have been amended again this quarter to reflect the removal of SCRG transitional funding.

- The actual activity data has been amended from what has previously been reported following a refresh of the data which has been undertaken due to the volatility on this service line and ongoing validation in connection with Transactional Data Management (TDM) data and enablement.
- The current forecast is 2,390,089 hours of care against a revised affordable level of 2,402,516, a difference of -12,427 hours. This forecast is based on a current provision as at January of an average 8.1 hours per client per week. Using the forecast unit cost of £14.90 this reduction in activity reduces the forecast by £185k, as highlighted in section 1.1.3.12.c
- To the end of December 1,817,342 hours of care have been delivered against an affordable level of 1,829,085 a difference of -11,743 hours.
- Domiciliary for all client groups are volatile budgets, with the number of people receiving domiciliary care decreasing over the past few years as a result of the implementation of Self Directed Support (SDS). This is being compounded by a shift in trend towards take up of the enablement service. However, as a result of this, clients who are receiving domiciliary care are likely to have greater needs and require more intensive packages of care than historically provided - the 2010-2011 average hours per client per week was 7.8, whereas the average figure for 2011-12 is 8.4 for data to the end of December.

## 2.7.2 Average gross cost per hour of older people domiciliary care compared with affordable level:

	2009-10		2010-11		2011-12	
	Affordable Level (Cost per Hour)	Average Gross Cost per Hour	Affordable Level (Cost per Hour)	Average Gross Cost per Hour	Affordable Level (Cost per Hour)	Average Gross Cost per Hour
April	15.045	15.44	15.452	15.45	15.49	15.32
May	15.045	15.35	15.452	15.49	15.49	15.19
June	15.045	15.46	15.452	15.48	15.49	15.00
July	15.045	15.48	15.452	15.46	15.49	14.94
August	15.045	15.48	15.452	15.45	15.49	14.73
September	15.045	15.47	15.452	15.44	15.49	14.98
October	15.045	15.49	15.452	15.43	15.49	14.88
November	15.045	15.51	15.452	15.43	15.49	14.79
December	15.045	15.49	15.452	15.39	15.49	14.90
January	15.045	15.52	15.452	15.45	15.49	
February	15.045	15.50	15.452	15.47	15.49	
March	15.045	15.49	15.452	15.46	15.49	

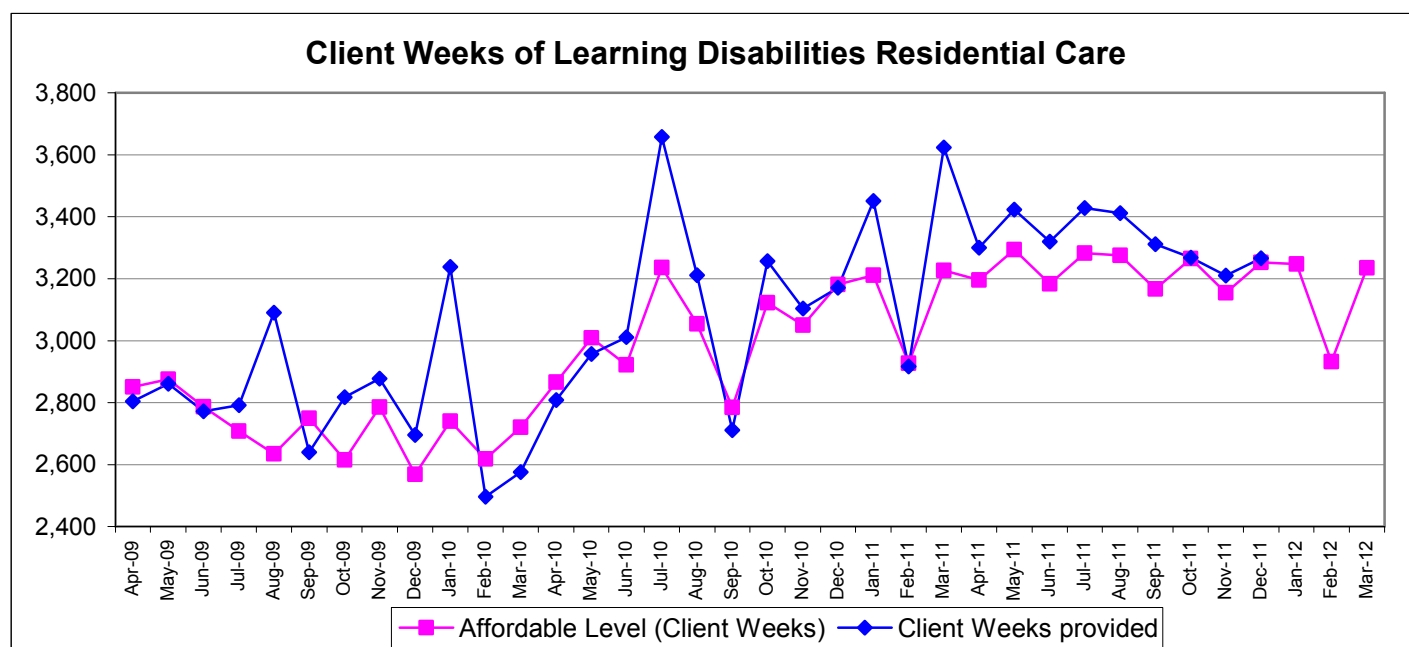


### Comments:

- The forecast unit cost of £14.90 is lower than the affordable cost of £15.49 and this difference of -£0.59 reduces the forecast by £1,417k when multiplied by the affordable hours, as highlighted in section 1.1.3.12.c
- The unit cost continues to be lower than the affordable because current work with providers to achieve savings requires them to provide a service at a lower cost – this is ongoing work with all homecare providers and will contribute to the domiciliary re-let. In addition, we are focussing on reducing the unit rate of care packages which are provided in  $\frac{1}{2}$  and  $\frac{3}{4}$  hours which have traditionally been slightly more expensive.

## 2.8.1 Number of client weeks of learning disabilities residential care provided compared with affordable level (non preserved rights clients):

	2009-10		2010-11		2011-12	
	Affordable Level (Client Weeks)	Client Weeks of LD residential care provided	Affordable Level (Client Weeks)	Client Weeks of LD residential care provided	Affordable Level (Client Weeks)	Client Weeks of LD residential care provided
April	2,851	2,804	2,866	2,808	3,196	3,300
May	2,875	2,861	3,009	2,957	3,294	3,423
June	2,787	2,772	2,922	3,011	3,184	3,320
July	2,708	2,792	3,236	3,658	3,282	3,428
August	2,635	3,091	3,055	3,211	3,275	3,411
September	2,750	2,640	2,785	2,711	3,167	3,311
October	2,615	2,818	3,123	3,257	3,265	3,268
November	2,786	2,877	3,051	3,104	3,154	3,210
December	2,569	2,696	3,181	3,171	3,253	3,266
January	2,740	3,238	3,211	3,451	3,248	
February	2,619	2,497	2,927	2,917	2,932	
March	2,721	2,576	3,227	3,624	3,235	
<b>TOTAL</b>	<b>32,656</b>	<b>33,662</b>	<b>36,593</b>	<b>37,880</b>	<b>38,485</b>	<b>29,937</b>



### Comments:

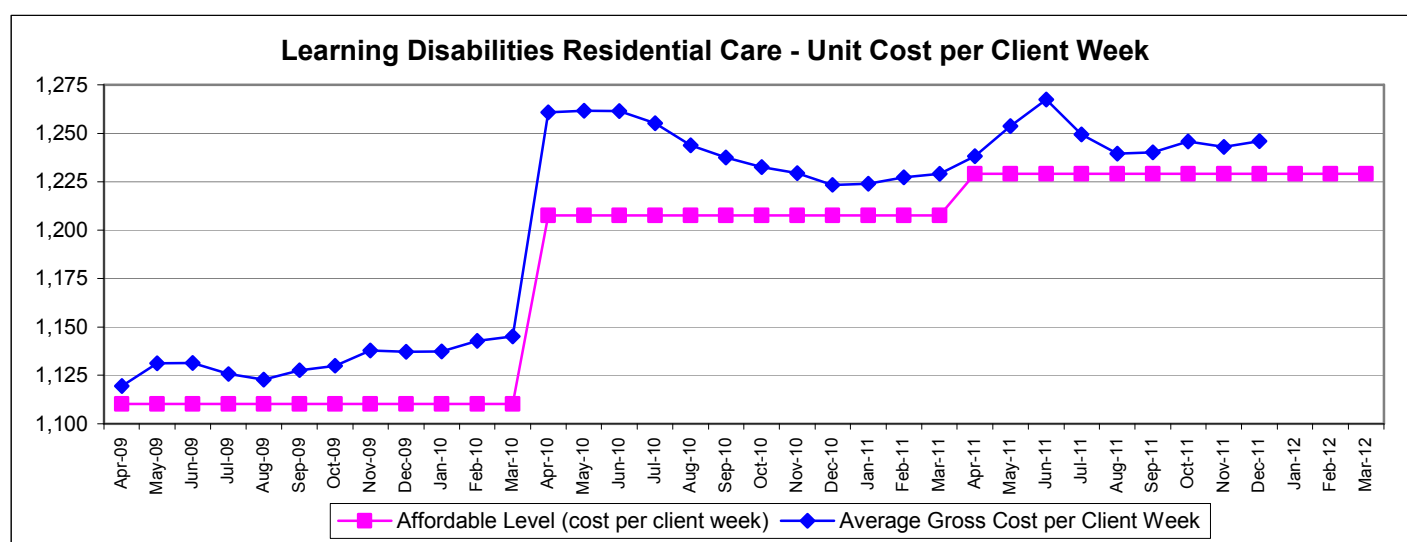
- The above graph reflects the number of client weeks of service provided as this has a greater influence on cost than the actual number of clients. The actual number of clients in LD residential care at the end of 2009-10 was 632, at the end of 2010-11 it was 713 and at the end of December 2011 it was 748 including any ongoing transfers as part of the S256 agreement, transitions, provisions and Ordinary Residence.
- The current forecast is 40,552 weeks of care against an affordable level of 38,485, a difference of +2,067 weeks. Using the forecast unit cost of £1,246.05, this additional activity adds £2,576k to the forecast, as highlighted in section 1.1.3.13a. The forecast activity for this service is based on known individual clients, by individual periods of service, including provisional, transitional and ordinary resident clients. (Provisional clients are those who may move from domiciliary/direct payments to residential as a result of deterioration in their condition/personal requirements, as well as clients already in receipt of residential care, but whose personal/financial circumstances deteriorate). This is a volatile demand led budget forecast meaning that each month may present changes to the forecast as new data is obtained. In some cases there are timing differences between when the clients are added into SWIFT (the client activity system), compared to the inclusion within the financial forecast, maybe as a result of disputes or independent contract negotiations. The forecast appears high compared to the year to date activity because there is expected to be an increased

take-up in the final quarter of the year with known new placements coming into the service - January's activity data is indicating approx 3,500 weeks, with further increases expected in the final months of the year.

- To the end of December 2011 29,937 weeks of care have been delivered against an affordable level of 29,070, a difference of +867 weeks.
- The forecast is based on individual clients, including those prospective young people coming in via transition. It is not always possible to predict the trend for this; comparisons with previous trends are consequently not always meaningful.

## 2.8.2 Average gross cost per client week of Learning Disabilities residential care compared with affordable level (non preserved rights clients):

	2009-10		2010-11		2011-12	
	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week
April	1,110.15	1,119.42	1,207.58	1,260.82	1,229.19	1,238.24
May	1,110.15	1,131.28	1,207.58	1,261.67	1,229.19	1,253.68
June	1,110.15	1,131.43	1,207.58	1,261.46	1,229.19	1,267.40
July	1,110.15	1,125.65	1,207.58	1,255.21	1,229.19	1,249.41
August	1,110.15	1,122.81	1,207.58	1,243.87	1,229.19	1,239.50
September	1,110.15	1,127.79	1,207.58	1,237.49	1,229.19	1,240.17
October	1,110.15	1,130.07	1,207.58	1,232.68	1,229.19	1,245.76
November	1,110.15	1,137.95	1,207.58	1,229.44	1,229.19	1,242.97
December	1,110.15	1,137.28	1,207.58	1,223.31	1,229.19	1,246.05
January	1,110.15	1,137.41	1,207.58	1,224.03	1,229.19	
February	1,110.15	1,142.82	1,207.58	1,227.26	1,229.19	
March	1,110.15	1,145.12	1,207.58	1,229.19	1,229.19	

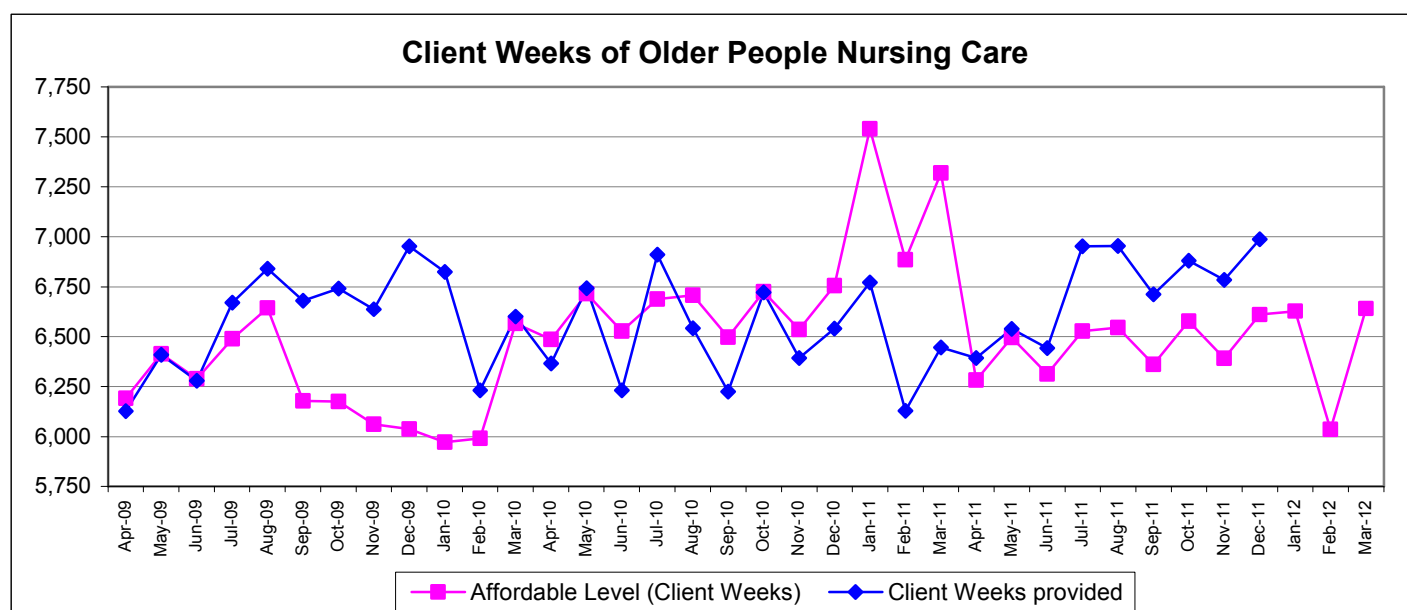


### Comments

- Clients being placed in residential care are those with very complex and individual needs which make it difficult for them to remain in the community, in supported accommodation/supporting living arrangements, or receiving a domiciliary care package. These are therefore placements which attract a very high cost, with the average now being over £1,200 per week. It is expected that clients with less complex needs, and therefore less cost, can transfer from residential into supported living arrangements. This would mean that the average cost per week would increase over time as the remaining clients in residential care would be those with very high cost – some of whom can cost up to £2,000 per week. In addition, no two placements are alike – the needs of people with learning disabilities are unique and consequently, it is common for average unit costs to increase or decrease significantly on the basis of one or two cases
- The forecast unit cost of £1,246.05 is higher than the affordable cost of £1,229.19 and this difference of £16.86 creates a pressure of £649k when multiplied by the affordable weeks, as highlighted in section 1.1.3.13a.

## 2.9.1 Number of client weeks of older people nursing care provided compared with affordable level:

	2009-10		2010-11		2011-12	
	Affordable Level (Client Weeks)	Client Weeks of older people nursing care provided	Affordable Level (Client Weeks)	Client Weeks of older people nursing care provided	Affordable Level (Client Weeks)	Client Weeks of older people nursing care provided
April	6,191	6,127	6,485	6,365	6,283	6,393
May	6,413	6,408	6,715	6,743	6,495	6,538
June	6,288	6,279	6,527	6,231	6,313	6,442
July	6,489	6,671	6,689	6,911	6,527	6,953
August	6,644	6,841	6,708	6,541	6,544	6,954
September	6,178	6,680	6,497	6,225	6,361	6,713
October	6,175	6,741	6,726	6,722	6,576	6,881
November	6,062	6,637	6,535	6,393	6,391	6,784
December	6,037	6,952	6,755	6,539	6,610	6,988
January	5,973	6,824	7,541	6,772	6,628	
February	5,992	6,231	6,885	6,129	6,036	
March	6,566	6,601	7,319	6,445	6,641	
<b>TOTAL</b>	<b>75,008</b>	<b>78,992</b>	<b>81,382</b>	<b>78,016</b>	<b>77,405</b>	<b>60,646</b>



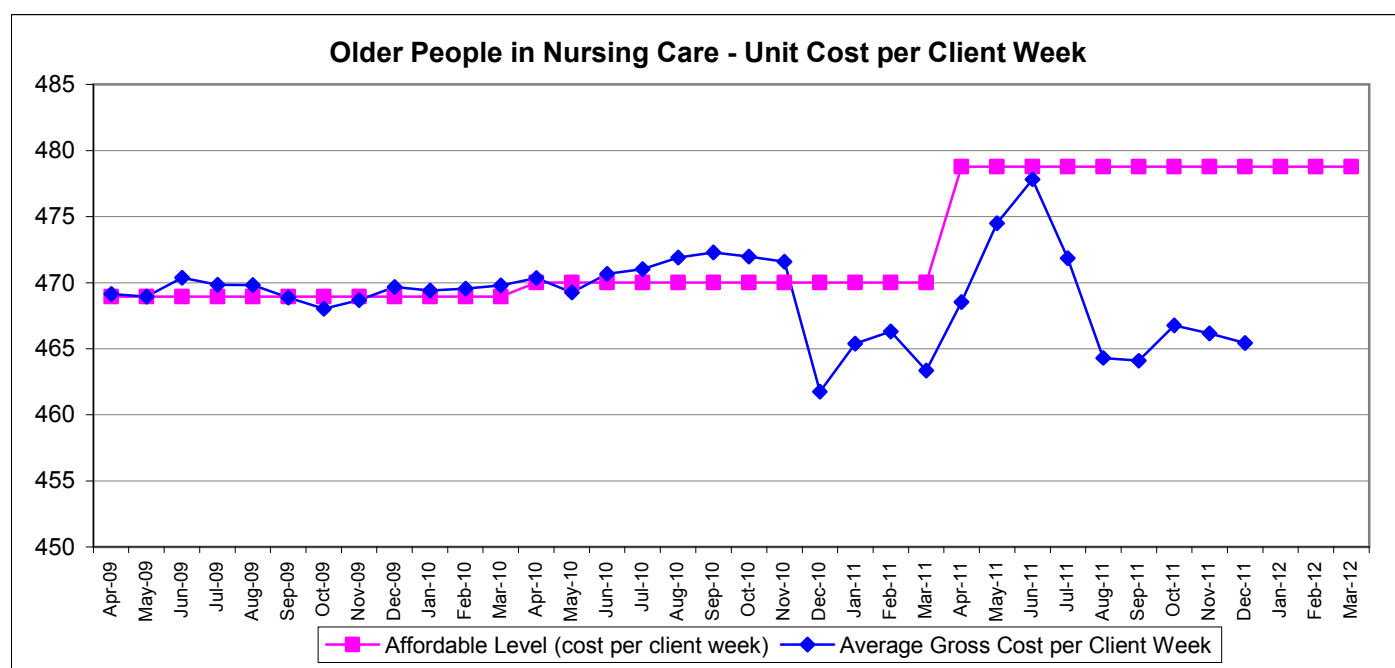
### Comment:

- The above graph reflects the number of client weeks of service provided as this has a greater influence on cost than the actual number of clients. The actual number of clients in older people nursing care at the end of 2009-10 was 1,374, at the end of 2010-11 it was 1,379 at the end of December 2011 it was 1,508.
- The current forecast is 81,024 weeks of care against an affordable level of 77,405, a difference of +3,619. Using the actual unit cost of £465.44, this increased activity adds £1,684k to the forecast, as highlighted in section 1.1.3.13c
- To the end of December 2011 60,646 weeks of care have been delivered against an affordable level of 58,100 a difference of +2,546 weeks. The attrition rate this year appears to be lower than in previous years.
- There are always pressures in permanent nursing care, which may occur for many reasons. Increasingly, older people are entering nursing care only when other ways of support have been explored. This means that the most dependent are those that enter nursing care and consequently are more likely to have dementia. There is not the same distinction between clients with dementia in nursing care as with residential care as the difference in intensity of care for nursing care and nursing care with dementia is not as significant as it is for residential care. In addition, there will always be pressures which the directorate face, for example the knock on effect of minimising delayed transfers of care. Demographic changes – increasing numbers of older people with long

term illnesses – also means that there is an underlying trend of growing numbers of people needing nursing care.

## 2.9.2 Average gross cost per client week of older people nursing care compared with affordable level:

	2009-10		2010-11		2011-12	
	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week
April	468.95	469.15	470.01	470.36	478.80	468.54
May	468.95	468.95	470.01	469.27	478.80	474.48
June	468.95	470.37	470.01	470.67	478.80	477.82
July	468.95	469.84	470.01	471.03	478.80	471.84
August	468.95	469.82	470.01	471.90	478.80	464.32
September	468.95	468.88	470.01	472.28	478.80	464.09
October	468.95	468.04	470.01	471.97	478.80	466.78
November	468.95	468.69	470.01	471.58	478.80	466.17
December	468.95	469.67	470.01	461.75	478.80	465.44
January	468.95	469.42	470.01	465.40	478.80	
February	468.95	469.55	470.01	466.32	478.80	
March	468.95	469.80	470.01	463.34	478.80	

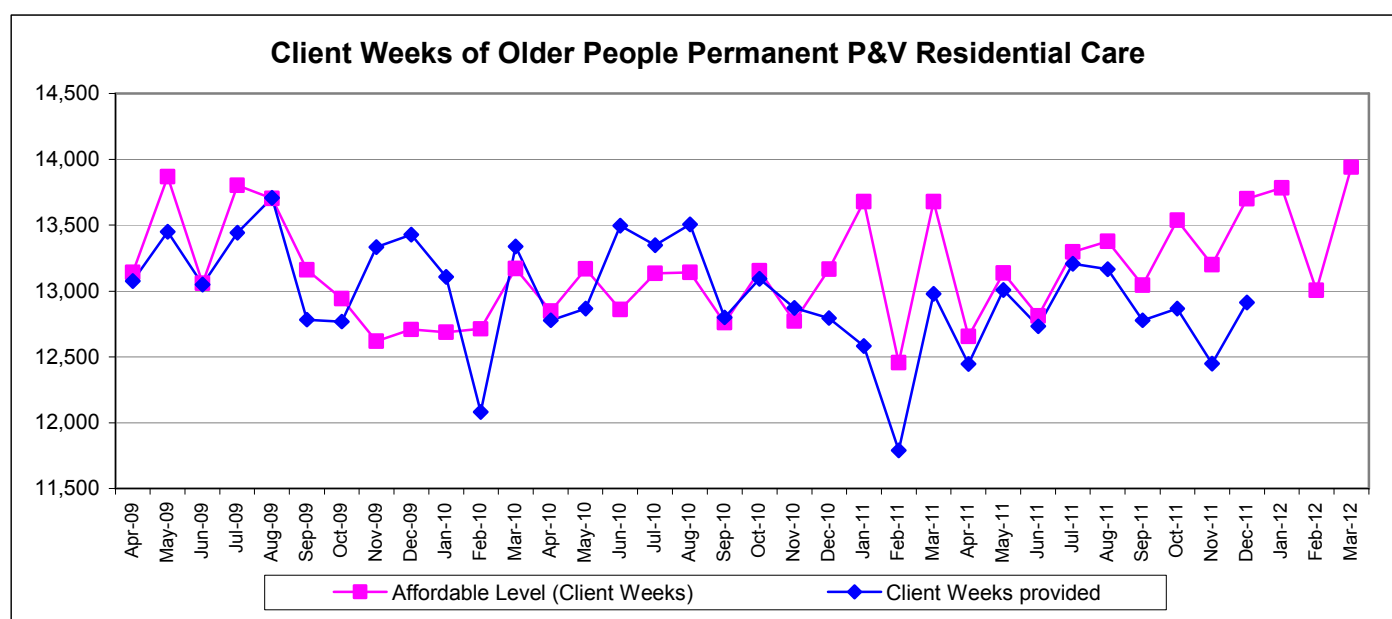


### Comments:

- As with residential care, the unit cost for nursing care will be affected by the increasing proportion of older people with dementia who need more specialist and expensive care, which is why the unit cost can be quite volatile.
- The forecast unit cost of £465.44 is lower than the affordable cost of £478.80 and this difference of -£13.36 creates a saving of £1,034k when multiplied by the affordable weeks, as highlighted in section 1.1.3.13c

### 2.10.1 Number of client weeks of older people permanent P&V residential care provided compared with affordable level:

	2009-10		2010-11		2011-12	
	Affordable Level (Client Weeks)	Client Weeks of older people permanent P&V residential care provided	Affordable Level (Client Weeks)	Client Weeks of older people permanent P&V residential care provided	Affordable Level (Client Weeks)	Client Weeks of older people permanent P&V residential care provided
April	13,142	13,076	12,848	12,778	12,655	12,446
May	13,867	13,451	13,168	12,867	13,136	13,009
June	13,059	13,050	12,860	13,497	12,811	12,731
July	13,802	13,443	13,135	13,349	13,297	13,208
August	13,703	13,707	13,141	13,505	13,377	13,167
September	13,162	12,784	12,758	12,799	13,044	12,779
October	12,943	12,768	13,154	13,094	13,538	12,868
November	12,618	13,333	12,771	12,873	13,200	12,448
December	12,707	13,429	13,167	12,796	13,700	12,914
January	12,685	13,107	13,677	12,581	13,782	
February	12,712	12,082	12,455	11,790	13,007	
March	13,172	13,338	13,678	12,980	13,940	
<b>TOTAL</b>	<b>157,572</b>	<b>157,568</b>	<b>156,812</b>	<b>154,909</b>	<b>159,487</b>	<b>115,570</b>



#### Comments:

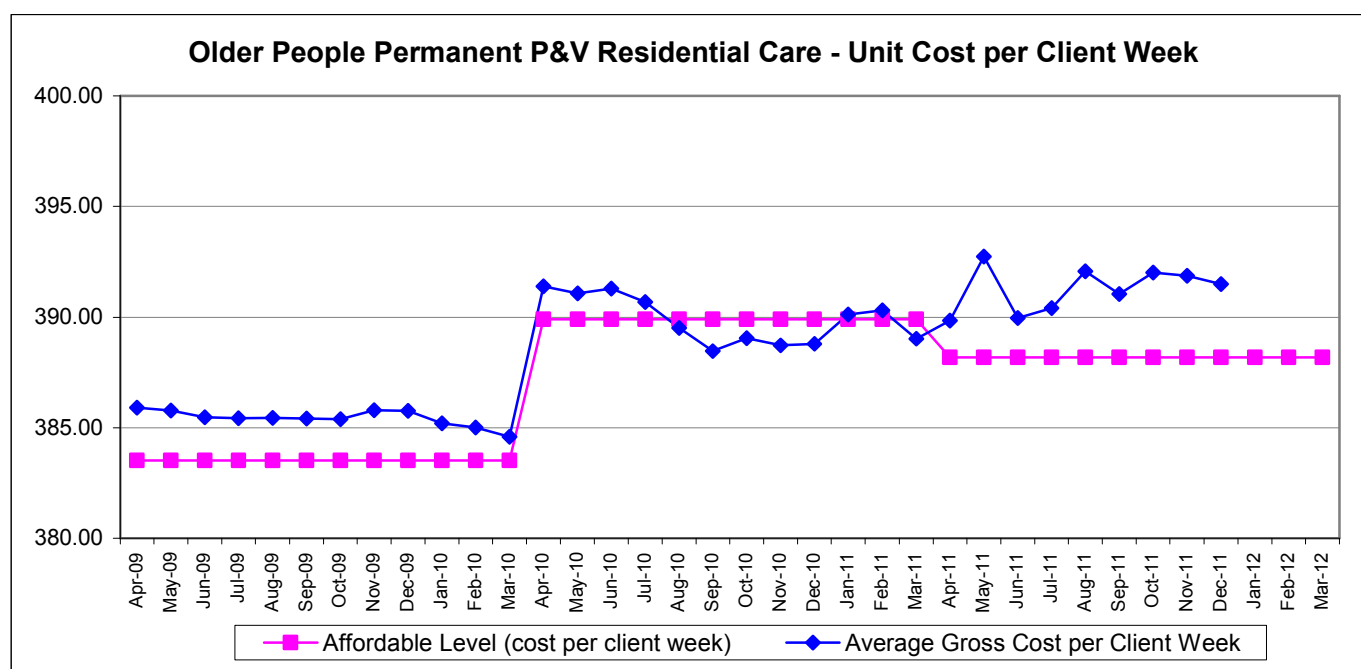
- Affordable levels were changed slightly in quarter 2 to include the release of a provision and some rolled forward grant funding from 2010-11 which is now being used to fund activity.
- Affordable levels have been amended again this quarter to reflect the removal of SCRG transitional funding.
- The above graph reflects the number of client weeks of service provided as this has a greater influence on cost than the actual number of clients. The actual number of clients in older people permanent P&V residential care at the end of 2009-10 was 2,751, at the end of 2010-11 it was 2,787 and by the end of December 2011 it was 2,764. It is evident that there are ongoing pressures relating to clients with dementia. Of the 2,751 clients in older people nursing care at the end of March 2010, 1,209 had Dementia (i.e. 43.9%) but as at 31 December 2011 this percentage had increased to 45.2% (i.e. 1,248 of the 2,764 total clients)
- The current forecast is 153,068 weeks of care against an affordable level of 159,487, a difference of -6,419 weeks. Using the forecast unit cost of £391.50 this reduced activity saves £2,513k within the forecast, as highlighted in section 1.1.3.13d. This forecast appears low compared to year to date activity but the forecast assumes that client numbers continue to reduce throughout the final quarter as, at the time of writing this report (mid February), the attrition rate has risen through the

winter months thus far, ahead of expectations, and hence the final quarter's activity is expected to be significantly lower than budgeted.

- To the end of December 115,570 weeks of care have been delivered against an affordable level of 118,758 a difference of -3,188 weeks.

## 2.10.2 Average gross cost per client week of older people permanent P&V residential care compared with affordable level:

	2009-10		2010-11		2011-12	
	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week
April	383.52	385.90	389.91	391.40	388.18	389.85
May	383.52	385.78	389.91	391.07	388.18	392.74
June	383.52	385.47	389.91	391.29	388.18	389.97
July	383.52	385.43	389.91	390.68	388.18	390.41
August	383.52	385.44	389.91	389.51	388.18	392.07
September	383.52	385.42	389.91	388.46	388.18	391.04
October	383.52	385.39	389.91	389.06	388.18	392.02
November	383.52	385.79	389.91	388.72	388.18	391.87
December	383.52	385.76	389.91	388.80	388.18	391.50
January	383.52	385.20	389.91	390.12	388.18	
February	383.52	385.01	389.91	390.31	388.18	
March	383.52	384.59	389.91	389.02	388.18	

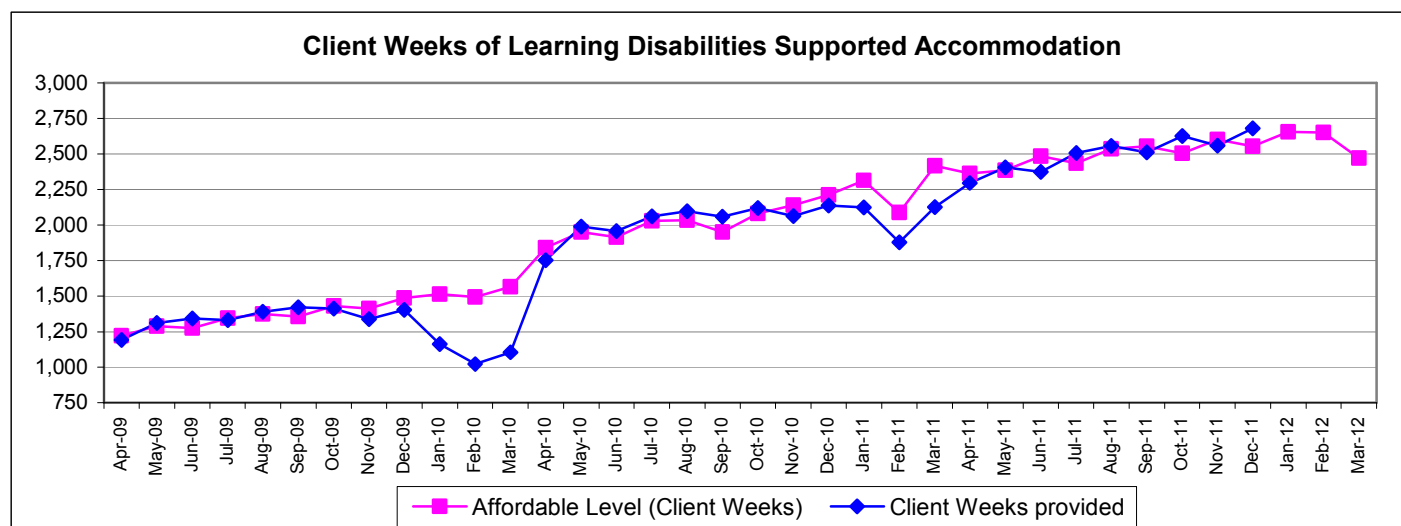


### Comments:

- The 2011-12 affordable unit cost has marginally increased from what has previously been reported because this includes the unit cost for both regular Older People (OP) residential care & Older People Mental Health (OPMH) residential care, which are averaged to produce the unit cost reported here. The removal of SCRG transitional funding has altered the weighting towards OPMH which is slightly more expensive.
- Average unit cost per week has increased above the affordable level as a reflection of the increasing numbers of clients with dementia.
- The forecast unit cost of £391.50 is higher than the affordable cost of £388.18 and this difference of £3.32 creates a pressure of £530k when multiplied by the affordable weeks, as highlighted in section 1.1.3.13d.

### 2.11.1 Number of client weeks of learning disabilities supported accommodation provided compared with affordable level:

	2009-10		2010-11		2011-12	
	Affordable Level (Client Weeks)	Client Weeks of LD supported accommodation provided	Affordable Level (Client Weeks)	Client Weeks of LD supported accommodation provided	Affordable Level (Client Weeks)	Client Weeks of LD supported accommodation provided
April	1,221	1,192	1,841	1,752	2,363	2,297
May	1,290	1,311	1,951	1,988	2,387	2,406
June	1,276	1,344	1,914	1,956	2,486	2,376
July	1,346	1,333	2,029	2,060	2,435	2,508
August	1,375	1,391	2,034	2,096	2,536	2,557
September	1,357	1,421	1,951	2,059	2,555	2,512
October	1,431	1,412	2,080	2,119	2,506	2,626
November	1,412	1,340	2,138	2,063	2,603	2,560
December	1,487	1,405	2,210	2,137	2,554	2,680
January	1,515	1,163	2,314	2,123	2,655	
February	1,493	1,021	2,088	1,878	2,652	
March	1,567	1,105	2,417	2,125	2,472	
<b>TOTAL</b>	<b>16,770</b>	<b>15,438</b>	<b>24,967</b>	<b>24,356</b>	<b>30,204</b>	<b>22,522</b>



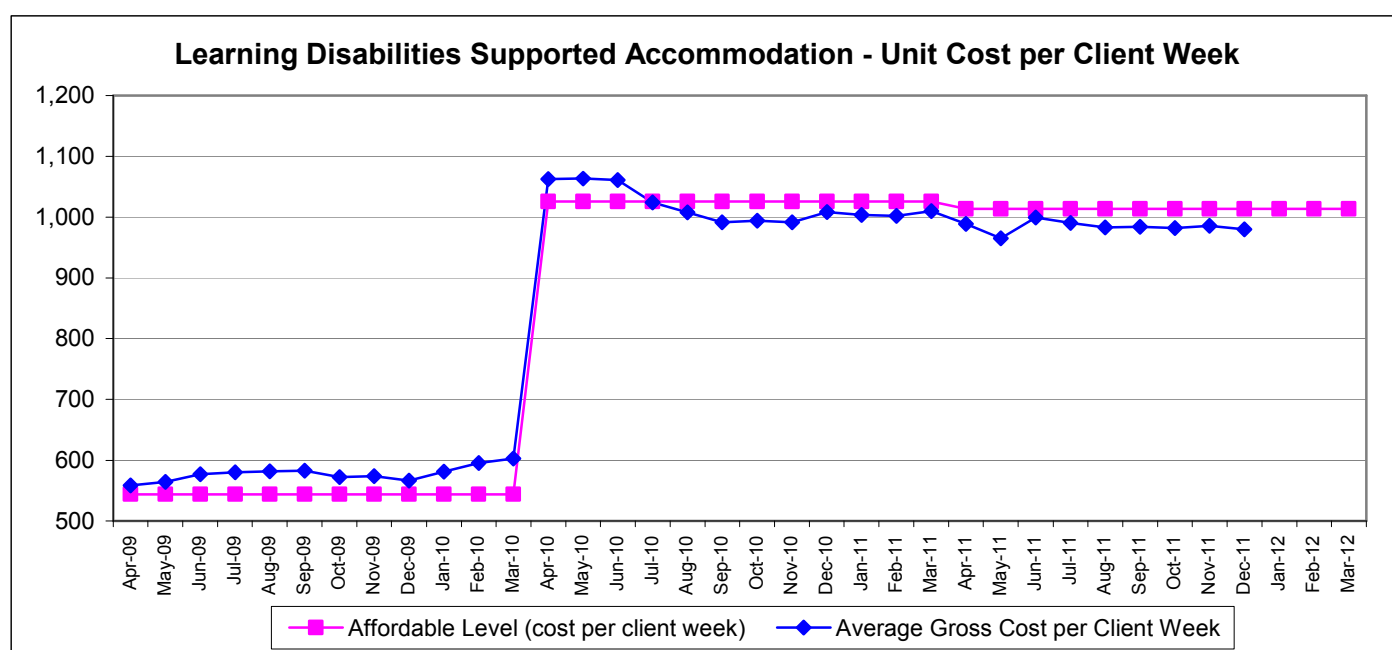
#### Comments:

- The above graph reflects the number of client weeks of service provided. The actual number of clients in LD supported accommodation at the end of 2009-10 was 309, at the end of 2010-11 it was 491, of which 131 were S256 clients, and at the end of December 2011 it was 612.
- The current forecast is 30,736 weeks of care, against an affordable level of 30,204, a difference of +532 weeks and includes people that we expect to be supported through supported accommodation and adult placement. Some of this is as a result of the transfer of clients from NHS who were previously S256, following the closure of LD Campus.
- Using the forecast unit cost of £979.83, this increase in activity adds £521k to the forecast, as reflected in section 1.1.3.14a.
- To the end of December 22,522, weeks of care have been delivered against an affordable level of 22,425, a difference of -97 weeks
- The forecast activity for this service is based on known individual clients, by individual periods of service, including provisional, transitional and ordinary resident clients. The service is provided via community support hours and/ or accommodation solutions and can be a complex package suited to meet the individual's needs. However, as an objective for the directorate is to achieve independent living for as many people as possible, supported accommodation has been a focus with the success of increased placements, particularly in recent months. It can be a volatile demand led budget and has to be forecast based on individuals, rather than straight line forecasts
- Like residential care for people with a learning disability, every case is unique and varies in cost, depending on the individual circumstances. Although the quality of life will be better for these people,

it is not always significantly cheaper. The focus to enable as many people as possible to move from residential care into supported accommodation means that more and increasingly complex and unique cases will be successfully supported to live independently.

### 2.11.2 Average gross cost per client week of Learning Disability supported accommodation compared with affordable level (non preserved rights clients):

	2009-10		2010-11		2011-12	
	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week	Affordable Level (Cost per Week)	Average Gross Cost per Client Week
April	544.31	558.65	1,025.67	1,062.38	1,013.18	988.73
May	544.31	564.49	1,025.67	1,063.22	1,013.18	964.95
June	544.31	577.33	1,025.67	1,060.59	1,013.18	999.24
July	544.31	580.27	1,025.67	1,023.90	1,013.18	990.45
August	544.31	581.76	1,025.67	1,007.58	1,013.18	983.09
September	544.31	583.26	1,025.67	991.20	1,013.18	983.85
October	544.31	572.59	1,025.67	993.92	1,013.18	981.78
November	544.31	574.24	1,025.67	991.56	1,013.18	985.45
December	544.31	566.87	1,025.67	1,007.95	1,013.18	979.83
January	544.31	581.53	1,025.67	1,003.21	1,013.18	
February	544.31	595.89	1,025.67	1,001.98	1,013.18	
March	544.31	603.08	1,025.67	1,009.82	1,013.18	



#### Comments:

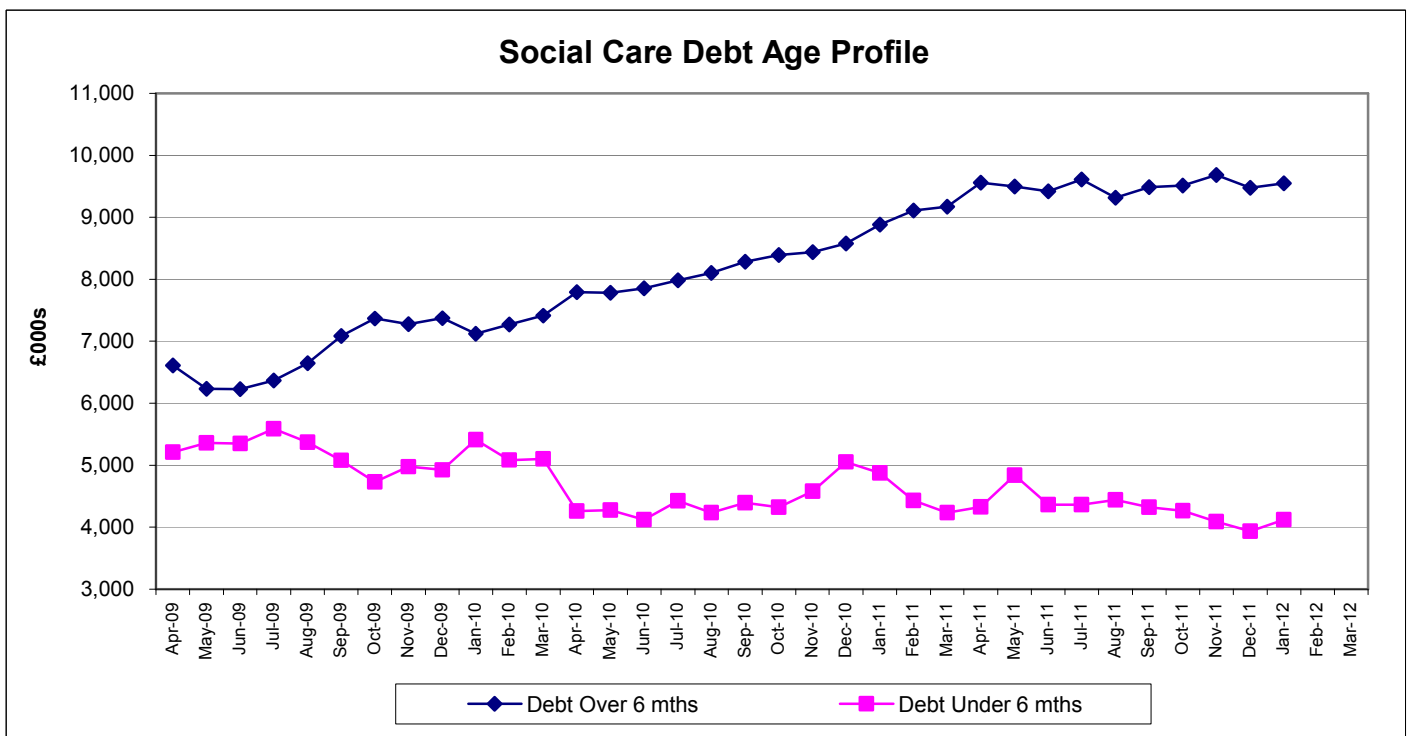
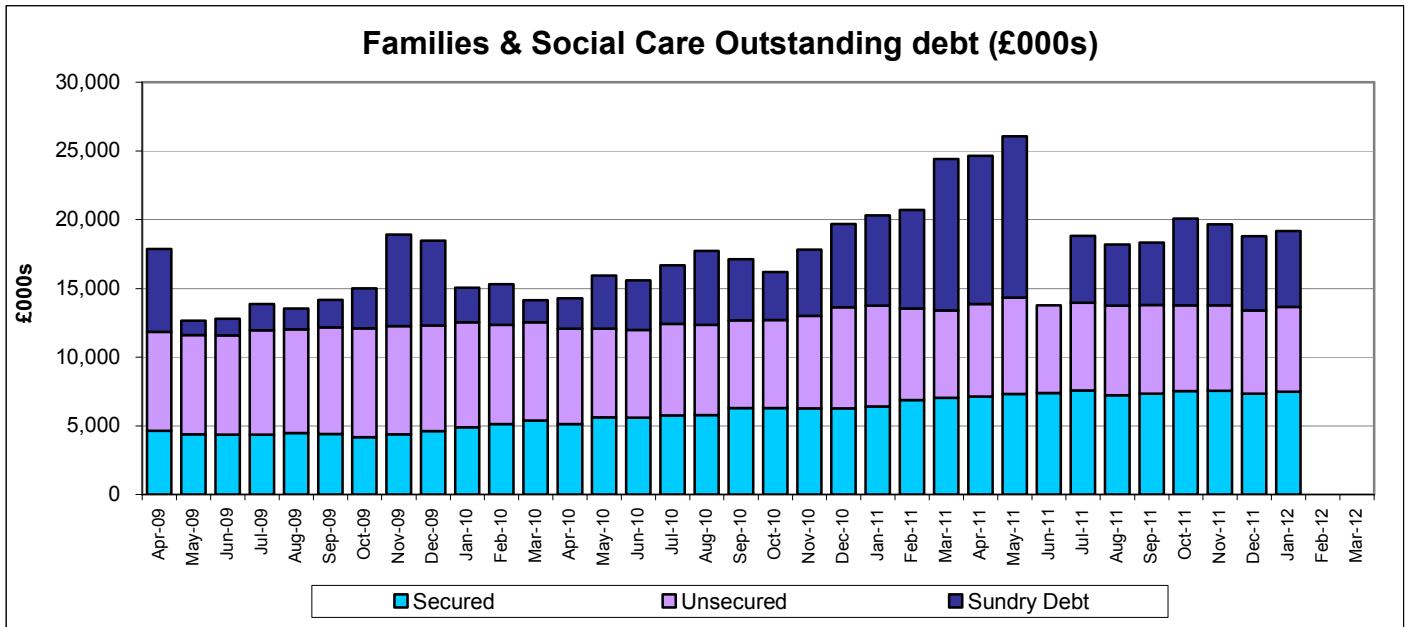
- The forecast unit cost of £979.83 is lower than the affordable cost of £1013.18 and this difference of -£33.35 provides a saving of £1,007k when multiplied by the affordable weeks, as reflected in section 1.1.3.14a.
- There are three distinct groups of clients: Section 256 clients, Ordinary Residence clients and other clients. Each group has a very different average unit cost, which are combined to provide an overall average unit cost for the purposes of this report.
- The costs associated with these placements will vary depending on the complexity of each case and the type of support required in each placement. This varies enormously between a domiciliary type support to life skills and daily living support.

### 3. SOCIAL CARE DEBT MONITORING

The outstanding debt as at the end of January was £19.180m compared with October's figure of £20.078m (reported to Cabinet in December) excluding any amounts not yet due for payment (as they are still within the 28 day payment term allowed). Within this figure is £5.518m of sundry debt compared to £6.304m in October. Within the outstanding debt is £13.662m relating to Social Care (client) debt which is a decrease of £0.112m from the last reported position to Cabinet in October. The following table shows how this breaks down in terms of age and also whether it is secured (i.e. by a legal charge on the client's property) or unsecured, together with how this month compares with previous months. For most months the debt figures refer to when the four weekly invoice billing run interfaces with Oracle (the accounting system) rather than the calendar month, as this provides a more meaningful position for Social Care Client Debt. This therefore means that there are 13 billing invoice runs during the year.

\* It should be noted that the Sundry debt reports were not successful in June, and hence no figure can be reported, the problem was rectified in time for the July report, but reports are unable to be run retrospectively.

Debt Month	Social Care Debt						
	Total Due Debt (Social Care & Sundry Debt) £000s	Sundry Debt £000s	Total Social Care Due Debt £000s	Debt Over 6 mths £000s	Debt Under 6 mths £000s	Secured £000s	Unsecured £000s
Apr-09	17,874	6,056	11,818	6,609	5,209	4,657	7,161
May-09	12,671	1,078	11,593	6,232	5,361	4,387	7,206
Jun-09	12,799	1,221	11,578	6,226	5,352	4,369	7,209
Jul-09	13,862	1,909	11,953	6,367	5,586	4,366	7,587
Aug-09	13,559	1,545	12,014	6,643	5,371	4,481	7,533
Sep-09	14,182	2,024	12,158	7,080	5,078	4,420	7,738
Oct-09	15,017	2,922	12,095	7,367	4,728	4,185	7,910
Nov-09	18,927	6,682	12,245	7,273	4,972	4,386	7,859
Dec-09	18,470	6,175	12,295	7,373	4,922	4,618	7,677
Jan-10	15,054	2,521	12,533	7,121	5,412	4,906	7,627
Feb-10	15,305	2,956	12,349	7,266	5,083	5,128	7,221
Mar-10	14,157	1,643	12,514	7,411	5,103	5,387	7,127
Apr-10	14,294	2,243	12,051	7,794	4,257	5,132	6,919
May-10	15,930	3,873	12,057	7,784	4,273	5,619	6,438
Jun-10	15,600	3,621	11,979	7,858	4,121	5,611	6,368
Jul-10	16,689	4,285	12,404	7,982	4,422	5,752	6,652
Aug-10	17,734	5,400	12,334	8,101	4,233	5,785	6,549
Sep-10	17,128	4,450	12,678	8,284	4,394	6,289	6,389
Oct-10	16,200	3,489	12,711	8,392	4,319	6,290	6,421
Nov-10	17,828	4,813	13,015	8,438	4,577	6,273	6,742
Dec-10	19,694	6,063	13,631	8,577	5,054	6,285	7,346
Jan-11	20,313	6,560	13,753	8,883	4,870	6,410	7,343
Feb-11	20,716	7,179	13,537	9,107	4,430	6,879	6,658
Mar-11	24,413	11,011	13,402	9,168	4,234	7,045	6,357
Apr-11	24,659	10,776	13,883	9,556	4,327	7,124	6,759
May-11	26,069	11,737	14,332	9,496	4,836	7,309	7,023
Jun-11	13,780	*	13,780	9,418	4,362	7,399	6,381
Jul-11	18,829	4,860	13,969	9,609	4,361	7,584	6,385
Aug-11	18,201	4,448	13,753	9,315	4,438	7,222	6,531
Sep-11	18,332	4,527	13,805	9,486	4,319	7,338	6,467
Oct-11	20,078	6,304	13,774	9,510	4,264	7,533	6,241
Nov-11	19,656	5,886	13,770	9,681	4,089	7,555	6,215
Dec-11	18,788	5,380	13,408	9,473	3,935	7,345	6,063
Jan-12	19,180	5,518	13,662	9,545	4,117	7,477	6,185
Feb-12	0		0				
Mar-12	0		0				



## Gross, Income Net position – revenue budget

Portfolio	CASH LIMIT			
	Gross	Income	Net	
	£k	£k	£k	
Adult Social Care & Public Health	466,145	-149,615	316,530	
Per December report	466,145	-149,615	316,530	
<b>Changes to grant/income allocations:</b>				
				Grant name:
ASCPH	3,775	-3,775	0	Additional Health funding for Winter Pressures
ASCPH	-21	21	0	reduction in Health funding for Integrated Community Equipment Store
ASCPH	-176	176	0	reduction in Health funding for telehealth/telecare
<b>Corporate Adjustments:</b>				
ASCPH	9		9	return of equalities budget from BSS
ASCPH	-99	99	0	tfr of LD grant to BSS for finance support
ASCPH	-27		-27	tfr of K Melling's post to C&C
ASCPH	58		58	redundancy funding (Mental Health)
ASCPH	-54		-54	tfr of L Longhurst to C&C
ASCPH	14		14	Sensory Money from Kent Supported Employment
ASCPH	16		16	redundancy funding (M Howard)
ASCPH	-200		-200	removal of transitional SCRG funding
ASCPH	-550		-550	removal of transitional SCRG funding
ASCPH	-1,150		-1,150	removal of transitional SCRG funding
ASCPH	-90		-90	removal of transitional SCRG funding
ASCPH	-160		-160	removal of transitional SCRG funding
ASCPH	-650		-650	removal of transitional SCRG funding
ASCPH	-350		-350	removal of transitional SCRG funding
ASCPH	76		76	return of PFI budget from BSS
ASCPH	-70		-70	tfr shortfall in mental health rent budget to corporate landlord
ASCPH	-128		-128	shortfall in premises budget tfr to corporate landlord
ASCPH	-11		-11	tfr shortfall in FM charge budget to corporate landlord
ASCPH	77		77	return of Handyman budget from Corporate Landlord
ASCPH	22		22	return of Handyman budget from Corporate Landlord
ASCPH	18		18	return of Handyman budget from Corporate Landlord
ASCPH	-154		-154	tfr of ex-FSC property agency staff budget to Corporate Landlord
ASCPH	460		460	tfr supplies & services budgets back from Corporate Landlord
ASCPH	184		184	tfr supplies & services budgets back from Corporate Landlord

Portfolio	CASH LIMIT			
	Gross	Income	Net	
ASCPH	63		63	A Fitzgerald's supplies & Services budget from Corporate Landlord
ASCPH	20		20	Copyright Licence Agency Fee from Corporate Landlord
ASCPH	-10		-10	tfr shortfall in Modern Records Centre budget to Corporate Landlord
ASCPH	-4		-4	tfr shortfall in Park & Ride budget to Corporate Landlord
ASCPH	71		71	return of Staff Care Services budget from Corporate Landlord
ASCPH	-18		-18	removal of internal recharging for Hosting arrangements with Corporate Landlord
<b>Technical Adjustments:</b>				
ASCPH	25		25	Mgmt & Support: tfr of contracts assistant from Assessment of Vulnerable Adults
ASCPH	-25		-25	Assessment of Vulnerable Adults: tfr of contracts assistant to Mgmt & Support
ASCPH	-80		-80	tfr of budget for Adults contribution to
Revised Budget	467,006	-153,094	313,912	